



2021-2022

Sponsor Annual School Performance Report

Tomorrow Center

Prepared by: Jim Smith, Sponsor Liaison

Mid-Ohio Educational Service Center
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Tomorrow Center

School Sponsor: Mid-Ohio Educational Service Center

2021-2022 Sponsor Annual Report

Description of the School

The Tomorrow Center is a trauma-sensitive school. The Tomorrow Center offers students an environment that is understanding of traumatic events that students have experienced by providing staff support who have been trained in and who understand the trauma-informed practice.

The staff at the Tomorrow Center includes licensed teachers, a community civic engagement coordinator who is a licensed social worker, intervention specialists, Title I reading instructor, a success coach, an office manager, and teacher aides.

The Tomorrow Center recognizes the importance of family in helping students graduate. Parents Club meets monthly and these meetings are designed to promote academics and build trust with families. At the annual Open House, a community fair is held that aligns parents with 50 different community agencies. The Tomorrow Center also recognizes the importance of community partnerships and has had a community liaison for the past decade who will host quarterly community advisory committee meetings comprised of influential members of the community and business leaders who help create and sustain programming and provide needed resources for students and their families. When schools, parents, families, and communities work together to support learning, students earn higher grades, attend school more regularly, stay in school longer, and enroll in higher level programs

Vision Statement

The Tomorrow Center prepares individualized career and pathways plans that meet the academic, emotional, and social needs of students and prepares them for a successful transition to a better tomorrow.

Mission Statement

The Tomorrow Center responds to each student's individual needs and prepares academic and career pathways to ensure every student has a strong academic and social foundation for their post-secondary plans.

Please consider this letter the fulfillment of the requirement for community school sponsors to submit the Sponsor Annual Report for the 2021-2022 school year.

Mid-Ohio Educational Service Center provides oversight to the Tomorrow Center as its sponsor.

Mid-Ohio ESC has completed file reviews of the school operations and school compliance relating to statutory and contractual requirements, including the continual updating of information through Epicenter. A representative of Mid-Ohio ESC attends the Tomorrow Center Governing Board of Directors meetings to disseminate helpful information and to provide technical assistance, as needed.

Tomorrow Center (IRN-148981)

Mid-Ohio ESC has indicated below whether or not the Tomorrow Center exceeds, meets, or did not meet the expected performance in the areas of Academic Performance, Fiscal Performance, and Organization and Operation. In the area of Legal Compliance, Mid-Ohio ESC is required to provide a rating of meets or did not meet.

Mid-Ohio ESC rates the Tomorrow Center in these areas as follows:

1. Academic Performance – Exceeds Standards

As an Ohio community school sponsor, Mid-Ohio Educational Service Center has a duty to monitor and provide oversight and technical assistance to all sponsored schools, which includes an assessment of each sponsored school’s academic performance on an annual basis.

The Tomorrow Center is a Dropout Prevention and Recovery School (majority of students enrolled in the school are between the ages of 16 and 21). On the 2021-2022 State Report Card, the school “Exceeds Standards” under the Dropout Prevention and Recovery Report Card Model.

Schools that receive the Dropout Prevention and Recovery Report Card receive ratings on the following four components: Achievement, Progress, Gap Closing, and Graduation Rate.

The Tomorrow Center received a “Meets Standards” in the **Achievement Component**, previously called the High School Test Passage Rate Component, which represents the number of students who meet applicable criteria on assessments that are required for graduation.

The Tomorrow Center earned an “Exceeds Standards” in **Progress** component, which looks closely at the growth that all students are making during the school year.

The Tomorrow Center received a “Meets Standards” in **Gap Closing** component, which shows how well they are improving or meeting the performance expectations for all students in English language arts, math, graduation, and English language proficiency.

Finally, the Tomorrow Center obtained an “Exceeds Standards” in their **Graduation Rate** component, which looks at the percent of students who are successfully finishing high school with a diploma in four, five, six, seven, or eight years. When comparing the Tomorrow Center to all other Dropout Prevention and Recovery Programs in Ohio, the Tomorrow Center’s compares favorably in all categories, and the combined graduation rate (weighted average of 4- through 8-year graduation rates) of 66.7% is better than the combined graduation rate of all Dropout Prevention and Recovery Programs, which is 42%. See the chart below.

Graduation Rates	4 Year	5 Year	6 Year	7 Year	8 Year	Combined Rates
Tomorrow Center	56%	80.8%	63.4%	60.9%	76.5%	66.7%
All DOPR Schools	38.7%	43.3%	43.2%	43.3%	41.3%	42%

The following mission goals are included in the Performance Framework for the Tomorrow Center (students are surveyed to obtain results):

- Students develop good work habits such as being responsible, on time, and disciplined
- Students develop values of hard work, honesty, and tolerance of others
- Students use technology to find, organize, and present information
- Students establish both personal and career goals and
- Would you recommend your school to others?

In each of the five mission goals, the Tomorrow Center received an “Exceeds Standards” based on the criteria that 50% or more of the students “agree” or “strongly agree” with each statement (four ratings available: Exceeds Standards, Meets Standards, Approaching Standards, or Falls Far Below Standards).

2. Fiscal Performance – Meets

The fiscal office of the Mid-Ohio ESC prides itself on being a critical component of the organization in support of the ESC’s mission: “to lead education through collaboration, customization and creativity.” High standards of performance are set on all services provided by Mid-Ohio ESC.

Fiscal performance is measured by solid work practices, accurate and timely financial reporting, sound internal controls and accountability. As a sponsor of the Tomorrow Center, Mid-Ohio ESC expects this same level of excellence in financial reporting and compliance from the school.

For the 2021-2022 school year, the Tomorrow Center met performance level for fiscal performance as follows:

Tomorrow Center’s Governing Board approved financial reports – The Tomorrow Center’s Governing Board of Directors approve all monthly financial reports.

- a. At each official meeting of the Board, the Tomorrow Center’s treasurer provides the following: current financial statements (budget vs. actual), bank reconciliation statement, cash summary report, detailed check payment report, and an updated 5-year forecast (when appropriate) for approval. All financial reports presented for the 2021-2022 year were unanimously approved.

Financial Performance for the 2021-2022 school year

- b. Revenue
 - Anticipated: \$973,653
 - Actual: \$1,128,551
 - Variance: 16%
- c. Expenditures
 - Anticipated: \$883,500
 - Actual: \$789,386
 - Variance: 11%
- d. Liquidity/Ending Cash Balance:
 - June 30, 2022 = \$785,400
 - Equivalent to 180 days of operation, exceeding the state’s standard of acceptable reserve of 60 to 90 days.

Auditor of State audits – Tomorrow Center has a history of receiving excellent audit reports, which illustrates strong evidence of sound internal controls and accountability. An unqualified opinion was issued for FY20 and FY21 on February 10, 2022, including no citations or findings for recovery. Tomorrow Center has a biennial State Audit schedule.

Financial Oversight and Review – A critical component of the Tomorrow Center’s financial stability and success can be attributed to its treasurer. His knowledge and understanding of community school law and finance is thorough and current.

3. *Organization and Operation – Meets*

Tomorrow Center is a Dropout Prevention and Recovery Community School. As such, the Tomorrow Center works with local and regional districts to enroll students who are behind normal matriculation and academic progress and who are considering leaving their home school district. Tomorrow Center’s priority is to support students with an educational plan designed to allow them to progress toward their educational goals and better prepare them to meet the challenges of today’s workforce.

Tomorrow Center in partnership with the sponsor follows the community school contract and “Meets” compliance in all areas. Tomorrow Center’s Governing Board of Directors

have attended the Auditor of State training on Sunshine Laws, have completed paperwork for disclosure of conflicts of interest, and all have been fingerprinted. The Code of Regulations is followed in detail by the Governing Board of Directors for the Tomorrow Center.

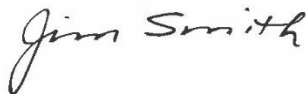
4. Legal Compliance – Meets

The Governing Board of Directors for the Tomorrow Center meets regularly in oversight of the policies and procedures as implemented through the delivery of the educational services to students. The Board employs a treasurer who is knowledgeable of community school rules and responsibilities and provides appropriate reports to the Board for analysis and review. The Board also employs a school director who has expertise in the community school rules and regulations and monitors the delivery of service of the educational plan. As laws are enacted, the Tomorrow Center and Mid-Ohio ESC monitor and implement all legal changes.

The current Sponsorship Contract with the Tomorrow Center is in effect from July 1, 2020, to June 30, 2024. Any adjustments to the contract for the Tomorrow Center have been and will continue to be made to reflect any major compliance changes that are enacted by the Board or to reflect any changes in law and rules in the state of Ohio that pertain to Community Schools.

If you have any questions or need additional information regarding this report, please contact me at 419-774-5520, ext. 2600.

Sincerely,



Jim Smith, Sponsor Liaison
Mid-Ohio Educational Service Center
890 West Fourth Street
Mansfield, Ohio 44906

cc: Kevin Kimmel, Mid-Ohio Educational Service Center Superintendent
cc: Mid-Ohio Educational Service Center Governing Board of Directors
cc: Jamie Byrne, Tomorrow Center School Director, and Administrative Team
cc: Tomorrow Center Governing Board of Directors



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COLLABORATION, CUSTOMIZATION AND CREATIVITY**

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